AFRICAN FORUM FOR AGRICULTURAL ADVISORY SERVICES (AFAAS)

ANNUAL REPORT
AND
AUDITED FINANCIAL STATEMENTS

31 DECEMBER 2024

AFRICAN FORUM FOR AGRICULTURAL ADVISORY SERVICES (AFAAS)
(A COMPANY LIMITED BY GUARANTEE)
ANNUAL REPORT AND AUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024

ACRONYMS AND ABBREVIATIONS

AAEW - Agriculture Advisory Extension Week

AARIES - African Agricultural Research and Innovation Institutions

AEAS - Agricultural Extension and Advisory Services
AFAAS - African Forum for Agricultural Advisory Services

AGM - Annual General Meeting
AGRA - Africa Green Revolution Forum

AGRIDEA - Swiss Association for the Development of Agriculture and Rural Areas

- Strengthening Agricultural Knowledge & Innovation Ecosystem for Inclusive "Rural

AIRTEA Transformation & Livelihoods in Eastern Africa (AIRTEA)

ASARECA - Association for Strengthening Agricultural Research in Eastern and Central Africa

ATREA - Agroecological Transition, Responsive Extension Approaches

BIO 4 AFRICA - Biotechnology for Africa

BMGF - Bill and Melinda Gates Foundation

CAADP - Comprehensive Africa Agriculture Development Programme

CAMFAAS - Cameroon Forum for Agricultural Advisory Services

CANALLS - Central and Eastern Africa Through Transdisciplinary Agroecology Living Labs
CEA FIRST - Consortium Europe Africa on Research and Innovatio for Food Transformation

CF - Country Fora

CSA - Climate Smart Agriculture

CORAF - West and Central African Council for Agricultural Research and Development

DSA - Daily Subsistence Allowance FAO - Farmer Agriculture Organisation

FFS - Farmer Field School

GFRAS - Global Forum for Rural Advisory Services

- Global Programme for Small scale Agro Ecology Producers and sustainable food

GP-SAEP systems transformation

ICRAF - International Centre for Research in Agroforestry
ICIPE - International Centre of Insect physiology and Ecology
IFAD - International Fund for Agricultural Development

KAP - Knowledge, Attitudes, and Practices

KeFAAS - Forum for Agricultural and Advisory Services of Kenya

K-HUB - Digital Knowledge Repository

LMP - Last Mile Project

MAAFAAS - Malawi Agricultural Advisory Services
MoU - Memorandum of Understanding

PELUM - Participatory Ecological Land Use Management

RAS - Rural Advisory Service

RELEASER - Red Latin Americana para Servicios de Extension Rural

- Synergyestic use and Protection of Natural Resources for Rural Livelihoods Through

SAHEL Systematic integration of Crops Shrubs and Livestock in the Sahel

SERVINNOV - Strengthening Innovation Support Services

- Strengthening Evidence Based Policy Practice for Sustainable Food Systems Under

STEPPFoS the EU-AU Partnership

UFAAS - Uganda Forum for Agricultural Advisory Services

USD - United States Dollar USHS - Uganda Shillings

AFRICAN FORUM FOR AGRICULTURAL ADVISORY SERVICES (AFAAS) (A COMPANY LIMITED BY GUARANTEE) INTRODUCTION FOR THE YEAR ENDED 31 DECEMBER 2024

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AFRICAN FORUM FOR AGRICULTURAL ADVISORY SERVICES (AFAAS) (A COMPANY LIMITED BY GUARANTEE) ORGANISATION INFORMATION FOR THE YEAR ENDED 31 DECEMBER 2024

DIRECTORS

Dr. Paul Fatch Falakeza **Board Chairperson** Malawi Prof. Moses Zinnah Moroe Member Liberia Prof. Emmanuel Ikani Ike Member Nigeria Dr. Patience B. Rwamigisa Member Uganda Ms Gifty Nahr Guiella Member Burkina Faso Mrs. Mary Kamau Wairimu Member Kenyan Dr. Jeffreyson Mutimba Nkwashi Member Zimbabwean Dr. Louis-Marie Kakdeu Member Cameroon Mr Makala Jeffrey Ngaka Member South Africa Ms Victorine Mbombo Kapinga Member DR Congo Dr. Mahmoud Awad Mekki Member Sudan - ARC Dr. Verona Parkinson Member Mozambique M/s Elizabeth Nsimadala Member Uganda Mrs Yenenesh Equ Bezabih Member Ethiopian Dr. Silim M Nahdy Secretary Uganda

MANAGEMENT

Dr. Silim Nahdy

Dr. Lilian Lihasi Kidula Director Programme & Extension Ms. Cate Mubiru Director Finance & Administration **Procurement Specialist**

Executive Director

Mr. Paddy Wanzala

REGISTERED OFFICE

African Forum for Agricultural Advisory Services

House No.26, Kigobe Road Ministers' Village - Ntinda

P. O. Box 34624 Kampala, Uganda

BANKERS

Housing Finance Bank Ltd

Nakasero Branch P. O. Box 1539 Kampala, Uganda

Standard Chartered Bank

Speke Road P. O. Box 7111 Kampala, Uganda

LAWYERS

Kalenge, Bwanika, Ssawa & Company Advocates

KBS Chambers

Plot 15 A Clement Hill Road

1st Floor Ruth Towers P. O. Box 8352 Kampala, Uganda

AUDITORS

Ernst & Young

EY House

18 Clement Hill Road P. O. Box 7215 Kampala, Uganda

SECRETARY

Dr. Silim Nahdy

House No. 26, Kigobe Road Ministers' Village - Ntinda

P. O. Box 34624 Kampala, Uganda

AFRICAN FORUM FOR AGRICULTURAL ADVISORY SERVICES (AFAAS) (A COMPANY LIMITED BY GUARANTEE) INTRODUCTION FOR THE YEAR ENDED 31 DECEMBER 2024

1. INTRODUCTION

1.1 Background

The African Forum for Agricultural Advisory Services (AFAAS) is the umbrella organization for Agricultural Extension and Advisory Services (AEAS) in Africa. Its objective is to create efficient, effective and synergistic linkages and partnerships between AEAS of member countries to improve the delivery of AEAS to farmers. It operates within the framework of the Comprehensive Africa Agriculture Development Programme (CAADP), which has the objective of enhancing the livelihoods of African farmers and pastoralists.

1.1.2 Achievements during the period

Below is a summary of the achievements and challenges of AFAAS in 2024:

PILLAR 1: STRENGTHEN INSTITUTIONS AND NETWORK CAPACITIES FOR ENHANCED FUNCTIONALITY OF THE AEAS KNOWLEDGE MANAGEMENT SYSTEM

Governance and Institutional Strengthening: Conducted a functional analysis aligning staff skills with AFAAS's strategic direction.

Capacity Building for Country Fora (CFs): Enhanced CFs' ability to implement projects, mobilize resources, and engage stakeholders. Specifically, KeFAAS organized a capacity-building workshop to strengthen its role in national programs. Uganda Forum for Agricultural Advisory Services (UFAAS) institutionalized Rural Agricultural Service Provider Organizations (RASPOs) in Uganda.

Enhancing Knowledge Management Capacities: Trained its Communication Information & Knowledge Management (CIKMs) in knowledge-sharing such as the Knowledge management for Agricultural Development (KM4AgD) training and SPAC conference. AFAAS is contributing to the African Agricultural D-Space Repository for digital extension services, thus developed a Knowledge Sharing and Clustering strategy to enhance collaboration.

Strategic Partnerships and Policy Engagement: AFAAS renewed memorandum of understanding (MoU) with the African Union Commission to support extension services. Based on this MoU, AFAAS contributed to developing Agricultural Extension and Advisory Services (AEAS) indicators for integration into the Kampala Comprehensive Africa Agriculture Development Programme (CAADP) framework.

Scaling Climate-Smart Agriculture (CSA): AFAAS contributed to the African Union Commission (AUC) Soil Initiative for Africa (SIA) for sustainable agricultural practices.

Capacity Building for extension services: Supported training initiatives such as KM4AgD, resulting in certified champions and skilled knowledge managers. AFAAS Trained Master Trainers under the Global Programme for Small scale Agro Ecology Producers and sustainable food systems transformation (GP-SAEP) project who cascaded their training to Rural Advisory Service Facilitators in Uganda and Madagascar, enhancing on-ground advisory capabilities.

Established a community of practice: Under the GP-SAEP project to engage stakeholders on Rural Advisory Services, promoting collaborative knowledge sharing.

Development of knowledge products: Organized a write shop under the Agroecological Transition, Responsive Extension Approaches (ATREA) project, leading to the creation of draft policy briefs, reports, and factsheets. Produced a comprehensive report and business models for agroecological products from eight living labs through the Central and Eastern Africa Through Transdisciplinary Agroecology Living Labs (CANNALLS) project.

Digital Platforms and Dissemination: Enhanced visibility and impact by showcasing achievements at major events (Jinja Agricultural Show, Africa Soil Summit, and exhibitions in Addis Ababa). Actively, leveraged social media and digital platforms (e.g., the African Agricultural D-Space Repository and CANALLIS actions) to share knowledge and best practices.

AFRICAN FORUM FOR AGRICULTURAL ADVISORY SERVICES (AFAAS) (A COMPANY LIMITED BY GUARANTEE) INTRODUCTION (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

1. INTRODUCTION (Continued)

1.1.2 Achievements during the period (Continued)

Stakeholder Collaboration: Engaged in multi-stakeholder platforms and learning events to exchange innovative practices and support policy development, ensuring broad-based impact in agricultural extension and climate-smart agriculture.

Developed the E-Learning Platform Development: Developed, deployed, and rolled out an e-learning platform at <u>learn.aesmarket.africa</u> featuring key modules on sustainable farming systems, including the New Extensionists Learning Kit.

Digital Knowledge Repository (K-Hub): Enhanced the AFAAS K-Hub by uploading a wide range of additional knowledge products, ensuring ready access for stakeholders.

Production of Knowledge Products: Developed 30 agroecology factsheets with teams from Madagascar, Ethiopia, Kenya, and Benin. Created training manuals, good practice notes, policy briefs, and a country report on agroecological transition approaches. Supported by the GP-SAEP, a manual on Agroecology, that can be used by extension workers has been developed.

Innovative Knowledge Management: Developed and disseminated digital knowledge products, including policy briefs, reports, and factsheets through targeted write shops and workshops. everaged digital platforms and social media to share best practices, ensuring wide reach and engagement among AEAS stakeholders.

Outreach and Capacity Building: AFAAS conducted Knowledge, Attitudes, and Practices (KAP) assessments in Madagascar and Uganda, and organized a knowledge sharing event on scaling nature-based solutions in Addis Hosted webinars for Farmer Organizations and private sector actors, with over 90 participants. Supported KM4AgD training, leading to certification of a CIKM from Ghana, and established a Community of Practice on Rural Advisory Services (RAS). Facilitated Food and Agriculture Organization (FAO)-supported participatory video training, empowering extension workers from multiple African countries.

PILLAR 2: CAPACITIES OF INSTITUTIONS AND VALUE CHAIN ACTORS FOR SCALING OUT TECHNOLOGIES

Developed a Working Framework the African Agricultural Research and Innovations Institutions (AARIEs) for Scaling up technologies and innovations.

AFAAS has mobilized a total of 1.305 million USD from various development partners: Africa Green Revolution Forum (AGRA): 1,000,000 USD for scaling and operationalizing pluralistic last-mile delivery, extension, and advisory services in Africa and the Bill & Melinda Gates Foundation (BMGF), 305,000 USD for an in-depth analysis of extension and advisory use cases leveraging digital delivery tools.

Innovative Workshops & Business Model Development: Through the CANNALLS project, AFAAS developed and documented business models for agroecological products across eight living labs, and in addition produced knowledge products including policy briefs, reports, and factsheets.

Enhanced Visibility & Dissemination: Demonstrated project impact through exhibitions at major events such as the Jinja Agricultural Show, Africa Soil Summit in Nairobi, and learning events in Addis Ababa. Leveraged digital platforms and social media (CANALLS actions) to disseminate innovations and best practices.

Capacity Building for Extension Services: AFAAS assessed Knowledge, Attitudes, and Practices (KAP) of Master Trainers, RAS personnel, and farmers in Madagascar and Uganda.

1. INTRODUCTION (Continued)

1.1.2 Achievements during the period (Continued)

PILLAR 3: ADVANCEMENT AND SUSTAINABILITY OF AEAS

Strategic Partnerships & Private Sector Engagement: AFAAS created ten (10) collaborations and partnerships with organizations including International Centre for Research in Agroforestry (ICRAF), Biodiversity Africa Trust, International Centre of Insect Physiology and Ecology (ICIPE), and Participatory Ecological Land Use Management (PELUM) to advance agroecology in Malawi. AFAAS also partnered with International Soil Reference and Information Centre (ISRIC) and Technologies for African Agricultural Transformation (TAAT) to mobilize resources for soil health and climate-smart technologies. Established accelerator programs with RUFORUM to support sustainable value chains and youth-led enterprises.

Strategic Collaboration: Within the African Agricultural Research and Innovation Institutions (AARIES) framework, worked with TAAT to develop a technology and innovations scaling strategy and framework to further enhance AEAS policy and implementation initiatives.

Policy Dialogue & Advocacy: Actively participated in high-level summits and conferences (Africa Soil Health and Fertilizer Summit, African Forest Action Plan (AFAP) Hub Agro-Dealer Conference, SPAC) to advocate for the role of extension services in scaling soil health and climate-smart practices. Utilized Climate Smart Agriculture (CSA) mapping data and policy dialogues to influence national agricultural policies and foster inclusive, private sector-led AEAS platforms.

Policy Dialogue and Training in Malawi: Organized an event on "Mainstreaming Private Sector Led Models, the Digital Economy, Climate Resilience, and Cross border trade in AEAS" that strengthened the capacity of over 15 national organizations, including 11 country fora.

Capacity Building: Focused Capacity Building that addressed key policy issues such as climate change integration, adoption of private sector business models in AEAS, the role of farmers' organizations, and inclusion of phytosanitary measures.

Development of Policy Frameworks: Contributed to Malawi's policy framework by leveraging Kenya's Agroecology guidance note, which is also used by Ethiopia, Benin, and Madagascar. Supported Benin's engagement on agroecology, drawing on the 13 principles of Agroecology to inform policy indicators.

PILLAR 4: INSTITUTIONAL GOVERNANCE, MANAGEMENT AND COORDINATION

- The Last Mile Project (LMP) project evaluation and a deep dive assessment were successfully conducted in Cameroon, Kenya and Malawi demonstrating institutional capacities of the CFs.
- The LMP participating countries-Cameroon, Kenya and Malawi conducted a deep dive assessment
 of the project, that demonstrated achievements, impact and recommendations for such future
 similar projects in Kenya and Malawi. The micro impact of the project was profiled at household
 level.
- Strategic Planning & Stakeholder Engagement: Engaged in the 2024 CAADP-XP4 Joint Portfolio Review and Planning Meeting (Saly, Senegal) to finalize sustainability strategies. Conducted a stakeholder planning session in Addis Ababa, identifying climate-relevant interventions for future implementation. Participated in the European Union (EU) International Fund for Agricultural Development (IFAD) review and planning meeting, presenting key program achievements and remaining activities.
- Visibility & Communication: Operationalized the AFAAS communication and visibility through exhibitions at major events, engaging over 120 key stakeholders, including: Jinja Agricultural Show; Africa Soil Summit (Nairobi); Food Systems Summit (Kigali); and Regional Universities Forum for Capacity Building in Agriculture (RUFORUM) Biannual Meeting (Namibia). Promoted activities through AFAAS social media channels and website.

1. INTRODUCTION (Continued)

1.1.2 Achievements during the period (Continued)

CONSTRAINTS

Challenge	Interim corrective measures
Limited capacities of the country fora (CFs) and	Continue training of CF staff to manage
other capacity development initiatives.	projects
Limited financial resources for scaling of	Continued resource mobilisation
technologies, innovations and management	
practices to the last mile.	
Low AEAS policy influence by the CFs in the	Training of CFs in policy development
countries.	processes and policy advocacy
Limited support to AEAS by the national	Alignment and linkage of the CFs to the
governments.	Ministries of Agriculture, for continued
	support
Low capacity by the AEAS practitioners to	Trainings in knowledge generation and
generate and disseminate knowledge on a	management
global scale.	

^{*}The information above is not audited.

1.2 Audit objectives

Ernst & Young (EY) was engaged by AFAAS to perform an audit of the financial statements for the year ended 31 December 2024.

The audit was performed in accordance with the International Standards on Auditing.

The objectives of this engagement were to:

- Express an independent professional opinion on whether the financial statements present fairly, in all material aspects, the financial position of AFAAS as at 31 December 2024, and the results of its operations and its cash flows for the period, in conformity with the IFRS for SMEs Accounting Standard as issued by the International Accounting Standards Board.
- Report in a management letter, any areas of weaknesses noted during the audit process in the internal control over financial reporting.

1.3 Audit approach

The audit was performed using the Ernst & Young audit approach, which requires general planning and identification of areas of audit significance, as well as evaluating risk inherent in significant accounts. The directors present their report together with the audited financial statements of the organization for the year ended 31 December 2024.

AFRICAN FORUM FOR AGRICULTURAL ADVISORY SERVICES (AFAAS) (A COMPANY LIMITED BY GUARANTEE) REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2024

PRINCIPAL ACTIVITIES

AFAAS ("the Company" or "the Organisation") has the mandate to implement the Agricultural Advisory Services aspects of comprehensive Africa Agricultural Development Programme (CAADP) — an African-owned and Africa led initiative through which interventions to transform agriculture are coordinated.

FINANCIAL RESULTS

	Year ended	Year ended
	31 December 2024	31 December 2023
	USD	USD
Income	2,190,932	1,293,735
Expenditure	<u>(2,147,969)</u>	(1,306,427)
Surplus/(deficit) for the year	<u>42,963</u>	(12,692)

DIRECTORS

The current membership of the Board is shown on page 1.

MANAGEMENT

The current membership of the management team at the secretariat are shown on page 1.

BY ORDER OF THE BOARD

Secretary

Date 14 May 2025

AFRICAN FORUM FOR AGRICULTURAL ADVISORY SERVICES (AFAAS) (A COMPANY LIMITED BY GUARANTEE) STATEMENT OF DIRECTORS' RESPONSIBILITIES FOR THE YEAR ENDED 31 DECEMBER 2024

The Companies Act, Cap. 106, laws of Uganda requires the directors to prepare financial statements for each financial period, which give a true and fair view of the state of financial affairs of the Company as at the end of the financial year and of its operating results for that year. It also requires the directors to ensure the Company keeps proper accounting records which disclose with reasonable accuracy, at any time, the financial position of the Company. They are also responsible for safeguarding the assets of the Company.

The directors are ultimately responsible for the internal control. The directors delegate responsibility for internal control to management. Standards and systems of internal control are designed and implemented by management to provide reasonable assurance as to the integrity and reliability of the financial statements and to adequately safeguard, verify and maintain accountability of the Company's assets. Appropriate accounting policies supported by reasonable and prudent judgments and estimates, are applied on a consistent basis and using the going concern basis. These systems and controls include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties.

The directors accept responsibility for the period's financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgments and estimates, in conformity with AFAAS accounting policies. The directors are of the opinion that the financial statements give a true and fair view of the state of the financial affairs of the Company and of its operating results. The directors further accept responsibility for the maintenance of accounting records which may be relied upon in the preparation of financial statements, as well as adequate systems of internal financial control.

Management accepts the responsibility that the funds have been expended in accordance with the intended purposes as specified in the grant agreements.

Board Chairperson - AFAAS

Executive Director - AFAAS

Date 14 May 2025



Ernst & Young
Certified Public Accountants
Ernst & Young House
Plot 18, Clement Hill Road
Shimoni Office Village,
P.O. Box 7215
Kampala, Uganda

The firm is licensed and regulated by ICPAU; NO: AF 0010

Tel: +256 414 343520/4 Fax: +256 414 251736 Email: info.uganda@ug.ey.com

www.ev.com

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF AFRICAN FORUM FOR AGRICULTURAL ADVISORY SERVICES (AFAAS)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Opinion

We have audited the financial statements of AFAAS set out on pages 11 to 23, which comprise the statement of financial position as at 31 December 2024, and the statement of income and expenditure, statement of changes in accumulated fund and statement of cash flows for the period then ended, and notes to the financial statements, including a summary of material accounting policy information.

In our opinion, the financial statements present fairly, in all material respects, the financial position of AFAAS as at 31 December 2024, and the results of its operations and cash flows for the period then ended, in accordance with the IFRS for SMEs Accounting Standard as issued by the International Accounting Standards Board and the requirements of the Companies Act. Cap 106, laws of Uganda.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the organization in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA code) together with the ethical requirements that are relevant to our audit of financial statements in Uganda. We have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty related to going concern

We draw attention to Note 4 to the financial statements, which indicates that as of 31 December 2024, the Company's current liabilities exceeded its current assets by USD 20,070 (2023: USD 73,338). This condition, along with other matters set forth in Note 4, indicate that a material uncertainty exists that may cast significant doubt on the Company's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Other information

The directors are responsible for the other information. The other information is set out on pages 1-7 and is composed of Organisation information, background and achievements, report of the directors and the statement of directors' responsibilities. The other information does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of directors for the financial statements

The directors are responsible for the preparation and fair presentation of the financial statements in accordance with the IFRS for SMEs Accounting Standard as issued by the International Accounting Standards Board and the requirements of the Companies Act, Cap. 106, laws of Uganda, and for such internal control as the directors determine is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.



INDEPENDENT AUDITORS' REPORT (CONTINUED)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

Responsibilities of directors for the financial statements (continued)

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or
 error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
 sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement
 resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery,
 intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of
 the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and based
 on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that
 may cast significant doubt of the Company's ability to continue as a going concern. If we conclude that a
 material uncertainty exists, we are required to draw attention in our auditor's report, to modify our opinion.
 Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However,
 future events or conditions may cause the organisation to cease to continue as a going concern.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

REPORT ON OTHER LEGAL REQUIREMENTS

As required by the Companies Act, Cap. 106, laws of Uganda, we report to you, based on our audit that:

- i) we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
- ii) in our opinion, proper books of account have been kept by the Company, so far as appears from our examination of those books; and
- iii) the Company's statement of financial position and statement of income and expenditure are in agreement with the books of account.

The Engagement Partner on the audit resulting in this independent auditor's report is Freda Kaheru Agaba – P0531.

Ernst & Young

Certified Public Accountants of Uganda

Kampala

15 May 2025

CPA Freda Kaheru Agaba Partner

AFRICAN FORUM FOR AGRICULTURAL ADVISORY SERVICES (AFAAS) (A COMPANY LIMITED BY GUARANTEE) STATEMENT OF INCOME AND EXPENDITURE FOR THE YEAR ENDED 31 DECEMBER 2024

Income	Note	2024 USD	2023 USD
Grant income	5	2,179,402	1,293,735
Other income	6	11,530	
		2,190,932	<u>1,293,735</u>
Expenditure			
Staff costs	7	312,785	345,854
Office costs	8	145,248	130,670
Professional fees		529,720	231,974
Travel costs	9	438,046	408,897
Meetings and workshops		271,536	110,985
Audit costs		14,000	15,000
Legal costs		1,500	1,500
Exhibitions/Sensitization		972	1,569
Innovations		405,412	
Goods and services		28,750	<u>59,978</u>
		<u>2,147,969</u>	<u>1,306,427</u>
Surplus/(deficit) for the year		42,963	_(12,692)

AFRICAN FORUM FOR AGRICULTURAL ADVISORY SERVICES (AFAAS) (A COMPANY LIMITED BY GUARANTEE) STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2024

Non-current assets	Note	2024 USD	2023 USD
Property and equipment	10	22,500 22,500	32,805 32,805
Current assets Receivables Cash and bank balances	11 12	132,917 413,143 546,060	257,590 <u>1,118,776</u> <u>1,376,366</u>
Current liabilities Payables Grant liability	13 14	24,850 <u>541,280</u> <u>566,130</u>	50,708 <u>1,398,996</u> <u>1,449,704</u>
Net current liabilities		(20,070)	(73,338)
Net assets		_2,430	(40,533)
Presented by: Accumulated fund			
General fund		<u>2,430</u>	(40,533)
Total funds		2,430	(40,533)

The financial statements were approved by the Board on its behalf by:

Board Chairperson - AFAAS

Executive Director - AFAAS

AFRICAN FORUM FOR AGRICULTURAL ADVISORY SERVICES (AFAAS) (A COMPANY LIMITED BY GUARANTEE) STATEMENT OF CHANGES IN ACCUMULATED FUND FOR THE YEAR 31 DECEMBER 2024

	General Fund USD	Total USD
Opening fund balance as at 1 January 2023 Deficit for the year	(27,841) (12,692)	(27,841) (12,692)
Fund balance as at 31 December 2023	<u>(40,533)</u>	(40,533)
Opening fund balance as at 1 January 2024 Surplus for the year	(40,533) _42,963	(40,533) _42,963
Fund balance as at 31 December 2024	<u>2,430</u>	<u>2,430</u>

AFRICAN FORUM FOR AGRICULTURAL ADVISORY SERVICES (AFAAS) (A COMPANY LIMITED BY GUARANTEE) STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2024

	Note	2024 USD	2023 USD
Cash flows from operating activities Surplus/(deficit) for the year Adjusted for:		42,963	(12,692)
Depreciation	8	26,880	31,022
Working capital changes Decrease/(increase) in receivables Decrease in payables (Decrease)/increase in grant liability	11 13 14	124,673 (25,858) (857,716)	(61,700) (44,638) <u>726,461</u>
Net cash (used in)/generated from operating activities		<u>(689,058)</u>	<u>638,453</u>
Cash flows from investing activities Purchase of computers and equipment	10	<u>(16,575)</u>	
Net cash used in investing activities		<u>(16,575)</u>	
(Decrease)/increase in cash and cash equivalents Cash and cash equivalents at 1 January		(705,633) <u>1,118,776</u>	638,453 480,323
Cash and cash equivalents 31 December	12	413,143	<u>1,118,776</u>

AFRICAN FORUM FOR AGRICULTURAL ADVISORY SERVICES (AFAAS) (A COMPANY LIMITED BY GUARANTEE) NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

1. ORGANISATION INFORMATION

African Forum for Agricultural Advisory Services (AFAAS) was incorporated on 20 June 2007 as a company limited by guarantee and registered as Non-Governmental Organisation on 18 July 2009. The Company is domiciled in Uganda.

2. MATERIAL ACCOUNTING POLICY INFORMATION

The principal accounting policies adopted in the preparation of these financial statements are set out below:

a) Basis of preparation

The Companies Act, Cap 106 and Non-Governmental Organisations Act, Cap 109, laws of Uganda, under which the Company is registered, requires the directors to prepare financial statements for each financial year, which present a true and fair view of the state of financial affairs of the Company as at the end of the financial year and the operating results for the year. The financial statements are required to be presented to the members of the Company in an annual general meeting and filed with the Registrar of Companies and the National Bureau of Non-governmental Organisation.

These financial statements have been prepared in accordance with the IFRS for SMEs Accounting Standard issued by the International Accounting Standards Board. They are presented in United States Dollars (USD). The financial statements have been prepared on the historical cost basis.

For the Companies Act, Cap 106, laws of Uganda reporting purposes, in these financial statements, the balance sheet is represented by the statement of financial position and the profit and loss account by the statement of income and expenditure.

The accounting policies adopted are consistent with those of the previous financial year. The following are the key accounting policies applied:

b) Income recognition

The Organization uses funds received from donors for implementation of its activities. Income represents amounts that have been spent and accounted for as per the approved budgets/workplans by the donors. Funds received by the entity are recognized as a grant liability/deferred income in the entity's financial statements as income on a systematic basis over the periods that the related costs. When the grant relates to an asset, it is also recognized as grant liability/deferred income and the income/expenditure recognized over the shorter of the project life or as per the entity's depreciation policy.

Other income includes receipts from the Company's non-core activities. Other income is recognized upon receipt.

c) Taxes

Current Income tax

The Organisation is registered as a Non-Government Organisation. The Income Tax Act states that for an Organisation to be tax exempt, it is granted a written ruling by the Commissioner of Uganda Revenue Authority. AFAAS doesn't have a tax exemption certificate however the entity files nil returns with the Uganda Revenue Authority. The Organisation therefore doesn't provide for current or deferred taxes.

Value Added Tax

Donor related expenditure is recognised inclusive of Value Added tax.

2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

d) Provisions and contingencies

Provisions are recognized when the Organisation has a present legal or constructive obligation as a result of past events and it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made. When the Organisation expects some or all of a provision to be reimbursed, the reimbursement is recognized as a separate asset but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the statement of income and expenditure net of any reimbursement.

e) Functional currency and translation of foreign currencies

The financial statements are presented in United States Dollars (USD). Expenditure transactions are largely carried out in the local currency. Transactions during the year are converted into USD at rates ruling at the transactions dates. Monetary assets and liabilities at the reporting date, which are expressed in foreign currencies, are translated into USD at rates ruling at that date.

The resulting differences from conversion and translation are dealt with in the statement of income and expenditure in the year in which they arise.

f) Property and equipment

All categories of property and equipment are initially recorded at cost and subsequently stated at historical cost less depreciation and impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

The cost of property and equipment includes expenditure that is directly attributable to the acquisition of the assets, any other costs directly attributable to bringing the assets to the location and condition for their intended use and the present value of estimated decommissioning costs. All categories of property and equipment are initially recorded at cost and subsequently stated at historical cost less depreciation and impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to AFAAS and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the statement of comprehensive income during the financial period in which they are incurred.

When parts of an item of property and equipment have different useful lives, they are accounted for as separate items (major components) of property and equipment.

Depreciation is calculated using the straight-line method to write down the cost of property and equipment items to their residual values over their estimated useful lives. In determining residual values, AFAAS uses management's best estimate based on market prices of similar items.

The estimated useful lives of property and equipment are as follows;

Category	Useful life	Rate
Motor vehicles	4 years	25%
Computers & printers	3 Years	33.3%
Office equipment	5 years	20%
Office furniture	5 years	20%

AFAAS charges a full year's depreciation on all additions during the year and no depreciation is charged in the year of disposal.

For assets acquired using donor funds, a grant liability equivalent to the cost of the asset is recognised and the cost amortized by way of writing it off against the grant liability and income/expenditure recognised overtime.

AFRICAN FORUM FOR AGRICULTURAL ADVISORY SERVICES (AFAAS) (A COMPANY LIMITED BY GUARANTEE) NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

g) Cash and cash equivalents

Cash and bank balances in the statement of financial position comprise cash at bank and on hand, that are readily convertible to a known amount of cash and subject to an insignificant risk of change in value. For the purpose of the statement of cash flows, cash and cash equivalents consist of cash on hand, cash at bank.

h) Receivables

Receivables are stated at nominal value net of provision for any amounts expected to be irrecoverable. Provisions are made when in management's assessment there is objective evidence the Organisation will not be able to collect all amounts due according to the original terms of the receivables. If so, an impairment loss is recognised in the statement of income and expenditure.

i) Payables

Accounts payable are obligations on the basis of normal credit terms offered to the Organisation and do not bear interest. Payables are recognised at the transaction price. Payables denominated in a local currency are translated into USD using the exchange rate at the reporting date. Foreign exchange gains or losses are included in the statement of income and expenditure.

j) Grant liabilities

The Organisation receives funds from various donors for implementation of project activities. Funds received by the entity are recognised as a grant liability/deferred income in the entity's statement of financial position and income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the funds spent relate to an asset, the amount is recognised as income in equal amounts over the expected useful life of the related asset. (Refer to note 14 for a reconciliation of the grant liability to grant income).

k) Significant accounting judgments, estimates and assumptions

The preparation of the Organization's financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods as discussed below.

Property and equipment

Critical estimates are made by the management in determining the useful lives and residual values to property and equipment based on the intended use of the assets and the economic lives of those assets. Subsequent changes in circumstances or prospective utilization of the assets concerned could result in the actual useful lives or residual values differing from initial estimate.

Going concern

In preparing the financial statements, the directors have assessed the Company's ability to continue as a going concern. In performing this assessment, the directors have considered all available information and funding options and are satisfied that the Company will have the resources to continue in business for the foreseeable future. On this basis, the financial statements have been prepared on a going concern basis.

4. GOING CONCERN

As at 31 December 2024, the Company's current liabilities exceeded its current assets by USD 20,070 (2023: USD 73,338). This factor indicates the existence of a material uncertainty which may cast significant doubt about the Company's ability to continue as a going concern and therefore, it may be unable to realize its assets and discharge its liabilities in the normal course of business.

Management plans to implement a number of strategies to improve the performance of the Company, improve its cashflows and consequently improve the Company's liquidity position. Management strategies include widening the reserve fund to cater for non-donor funded costs or ensure that the Company only spends on activities after receipt of funding from the partners, monitor its cashflow and also have a payment plan to improve the financial position of the Organisation.

Consequently, the directors consider it appropriate to prepare the financial statements on a going concern basis, which presumes that the realization of assets and settlement of liabilities will occur in the normal course of business.

5. GRANT INCOME

	2024	2023
	USD	USD
Grant income	2,179,402 2,179,402	<u>1,293,735</u> 1,293,735
Grant income has been further disclosed under note 14 (b)		

6. OTHER INCOME

	2024	2023
	USD	USD
Africa Green Revolution Forum (AGRA)	392	-
Rental income from UFAAS	3,666	-
West and Central African Council for Agricultural Research	2,006	
and Development (CORAF)		-
Red Latin Americana para Servicios de Extension Rural	2,990	
(RELEASER)		-
Recovery from staff	111	-
Agriculture Advisory Extension Week (AAEW)	900	-
Exchange gain	<u>1,465</u>	
	<u>11,530</u>	

Recovery from staff relates to amounts received to recover a damaged tablet from a company staff.

7. STAFF COSTS

	2024	2023
	USD	USD
Staff salaries	272,366	303,425
Fringe benefits	13,180	12,087
10% AFAAS NSSF contribution	<u>27,239</u>	30,342
	312,785	345,854

8.	OFFICE COSTS				
				2024	2023
				USD	USD
	Office rent			22,850	21,650
	Printing & binding			39,850	11,695
	Stationery			2,026	8,197
	Depreciation expense			26,880	31,022
	Office expenses*			15,570	20,737
	Internet & web hosting			18,290	11,652
	Bank charges			5,449	5,037
	Telephone			3,174	2,302
	Vehicle expenses			2,899	3,857
	Repairs & maintenance - equip	ment		-	156
	Insurance expense			568	3,320
	Security services			3,972	3,912
	Exchange loss			-	3,093
	Electricity			2,595	3,530
	Postage and delivery			534	144
	Water			<u>591</u>	366
				<u>145,248</u>	<u>130,670</u>
	*Included in office expenses are expenses.	costs relating to c	ffice consumable co	sts, garbage collection	on fees and fuel
9.	TRAVEL COSTS				
				2024	2023
	D-il- O-b-i-t	2041		USD	USD
	Daily Subsistence Allowance (I	JSA)		138,745	185,626
	International travel			201,963	170,697
	Internal travel			97,338	52,574
				<u>438,046</u>	<u>408,897</u>
10.	PROPERTY AND EQUIPMEN	т			
	· · · · · · · · · · · · · · · · · · ·		Equipment		
		Computers	& Furniture	Vehicle	Total
		USD	USD	USD	USD
	COST:	33.30%	20%	25%	
	At 1 January 2023	71,645	42,473	42,000	156,118
	Additions				
	At 31 December 2023	71,645	42,473	42,000	156,118
	Additions	<u>12,735</u>	3,840		<u>16,575</u>
	At 31 December 2024	<u>84,380</u>	46,313	42,000	<u>172,693</u>
	DEPRECIATION:				
	At January 2023	53,393	17,898	21,000	92,291
	Charge for the period	13,50 <u>5</u>	_7,017	10,500	31,022
	At 31 December 2023	66,898	24,915	31,500	123,313
	At of December 2025	00,000	24,313	40.500	120,010

7,591

32,506

13,807

17,558

10,500

42,000

10,500

26,880 **150,193**

22,500

32,805

8,789

75,687

8,693

4,747

Charge for the period

NET BOOK VALUE: At 31 December 2024

At 31 December 2023

At 31 December 2024

AFRICAN FORUM FOR AGRICULTURAL ADVISORY SERVICES (AFAAS) (A COMPANY LIMITED BY GUARANTEE) NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

11.	RECEIVABLES		
		2024	2023
	a. Advance to Country Fora (CF)	USD	USD
	Madagascar CF KeFAAS CF CAMFAAS MAAFAAS UFAAS UFAAS Nigeria CF Rwanda	265 7,904 2,603 2,913 1,212 6,990 21,887	264 12,117 6,854 22,064 12,888 39,542 24,000 117,729
	b. Other receivables		
	Prepaid expenses AG- Connector- AIRTEA UFAAS-AIRTEA KEFAAS- AIRTEA Ethiopia ATREA Benin-ATREA Madagascar-ATREA KEFAAS- ATREA UFAAS- GPSAEP FCA-GPSAEP Other receivables (rent) Business Advance Total transitionals	21,234 - 2,261 15,478 - - 41,739 27,956 2,260 102 111,030	24,307 25,299 27,356 32,945 7,350 7,987 7,350 7,267
	Total receivables Provision for doubtful advances Net trade receivables	<u>132,917</u> - <u>132,917</u>	257,590 - 257,590
12.	CASH AND BANK BALANCES		
	Cash in hand Bank balances	2024 USD 66 413,077 413,143	2023 USD 89 1,118,687 1,118,776

For the purpose of the statement of cash flows, cash and bank balances comprise of the above balances.

AFRICAN FORUM FOR AGRICULTURAL ADVISORY SERVICES (AFAAS) (A COMPANY LIMITED BY GUARANTEE) NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

13. PAYABLES		
	2024 USD	2023 USD
Accrued expenses Withholding Tax payable PAYE liability Salary liability	24,043 - - 807 24,850	37,294 5,317 8,097 <u>-</u> 50,708
14. GRANT LIABILITY RECONCILIATION		
Grant liability	2024 USD	2023 USD
At 1 January Received during the period* Grant income (Note 5) At 31 December	1,398,996 1,321,686 (2,179,402) 541,280	672,535 2,020,196 (1,293,735)
14 (a)*Donor Receipts		
Receipts during the period	2024 USD	2023 USD
LMP Project AIRTEA CAADP XP 4	67,910 77,561 -	20,000 - 1,536,644
AGRA Project AGRIDEA / GFRAS CANALLS FAO (FFS-20)	(10,201) - 43,784	48,595 40,000 66,995
SERVINNOV BIO 4 AFRICA AGRA (new)	5,611 - 146,900	64,935 - 85,910
BMGF CEA FIRST STEPPFoS	362,000 27,322 30,018	- - -
GP SAEP AIRTEA SAHEL	434,266 74,606 61,909	157,117 -
O/ WILL	<u>1,321,686</u>	2,020,196

AFRICAN FORUM FOR AGRICULTURAL ADVISORY SERVICES (AFAAS) (A COMPANY LIMITED BY GUARANTEE) NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

14 (b). Grant liability reconciliation

At 31 December 2024	Opening			
Donor/Funding	balance	Amount		Total deferred
Partner		received	Amortisation	income
	USD	USD	USD	USD
CAADP	1,088,372	-	(870,713)	217,659
LMP	10,361	67,910	(77,656)	615
PHM-Sahel	7,648	61,909	(57,247)	12,310
BMGF	-	362,000	(333,217)	28,783
SERVINNOV	(5,094)	5,611	5,419	5,936
PARTNERSHIP	21,887	-	(21,887)	-
AIRTEA	64,166	74,606	(121,033)	17,739
COL	398	-	(195)	203
FAO Nutrition	3,566	-	1,799	5,365
FAO FFS	4,301	-	(4,301)	-
BIO 4 Africa	59,817	-	(29,340)	30,477
AATF	1,556	-	(1,556)	-
ARTEA	64,113	77,561	(141,674)	-
CANALLS	38,627	43,784	(42,149)	40,262
AGRA	14,391	136,699	(99,148)	51,942
GFRAS/AGRIDEA	36,619	168,448	(198,056)	7,011
GP SAEP	(11,732)	265,818	(165,033)	89,053
CEA FIRST	-	27,322	(4,625)	22,697
STEPPFos	-	30,018	(18,790)	11,228
	<u>1,398,996</u>	<u>1,321,686</u>	<u>(2,179,402)</u>	<u>541,280</u>

14 (b). Grant liability reconciliation (continued)

At 31 December 2023	Opening balance			Total
	Dalalice	Amount		deferred
Donor/Funding Partner		received	Amortisation	income
z onom anamy r armor	USD	USD	USD	USD
CAADP	512,978	1,536,644	(961,250)	1,088,372
LMP	12,505	20,000	(22,144)	10,361
PHM-Sahel	8,815	20,000	(1,167)	7,648
SERVINNOV	(5,094)		(1,107)	(5,094)
PARTNERSHIP	26,854	_	(4,967)	21,887
AIRTEA	139,782	_	(75,616)	64,166
COL	398	_	(70,010)	398
FAO Nutrition	3,566		_	3,566
FAO FFS	(42,360)	64,937	(18,276)	4,301
BIO 4 Africa	13,535	85,910	(39,628)	59,817
AATF	1,556	-	(00,020)	1,556
ARTEA	-	157,118	(93,005)	64,113
CANALLS	_	66,995	(28,368)	38,627
AGRA	_	48,592	(34,201)	14,391
GFRAS/AGRIDEA	_	40,000	(3,381)	36,619
GP SAEP	_	-	(11,732)	(11,732)
	672,535	2,020,196	(1,293,735)	1,398,996

15. EVENTS AFTER REPORTING DATE

There were no material events occurring after the reporting date which had an impact on the financial position or results of the Company.

16. CONTINGENT LIABILITIES

There were no commitments and contingencies as at 31 December 2024 (2023: Nil).